

# State of Texas

## Historically Underutilized Business Certification and Compliance Program



In accordance with the Memorandum of Agreement between the  
Texas Department of Transportation (TXDOT)  
and the Texas Comptroller of Public Accounts (CPA), the CPA hereby certifies that

### **COWTOWN REDI MIX, INC.**

has successfully met the established requirements of the  
Statewide Historically Underutilized Business (HUB) Program  
to be recognized as a HUB.

This certificate, printed 05-MAR-2010, supersedes any registration and certificate previously issued by the HUB Program. If there are any changes regarding the information (i.e., business structure, ownership, day-to-day management, operational control, addresses, phone and fax numbers or authorized signatures) provided in the submission of the business' application for registration/certification into the TXDOT's program, you must immediately (within 30 days of such changes) notify the TXDOT's program in writing. The CPA reserves the right to conduct a compliance review at any time to confirm HUB eligibility. HUB certification may be suspended or revoked upon findings of ineligibility. If your firm ceases to remain certified in the TXDOT's program, you must apply and become certified through the State of Texas HUB program to maintain your HUB certification.

A handwritten signature in cursive script that reads "Paul A. Gibson".

Certificate/VID Number: 1752911847700  
File/Vendor Number: 30147  
Approval Date: 17-FEB-2010  
Expiration Date: 31-MAR-2011

Paul A. Gibson  
Statewide HUB Program Manager  
Texas Comptroller of Public Accounts  
Texas Procurement and Support Services Division

Note: In order for State agencies and institutions of higher education (universities) to be credited for utilizing this business as a HUB, they must award payment under the Certificate/VID Number identified above. Agencies and universities are encouraged to validate HUB certification prior to issuing a notice of award by accessing the Internet (<http://www.window.state.tx.us/procurement//cmb1/hubonly.html>) or by contacting the HUB Program at (888) 863-5881 or (512) 463-5872.